

CORPORATE OVERVIEW

Norilsk Nickel is the world's largest producer of nickel and palladium and one of the leading producers of platinum and copper. It also produces various by-products, such as cobalt, chromium, rhodium, silver, gold, iridium, ruthenium, selenium, tellurium and sulfur.

The Group's core operations include prospecting, exploration, extraction, refining and metallurgical processing of minerals, as well as production, marketing and sale of base and precious metals.

In Russia, Norilsk Nickel shares are traded on the Moscow Interbank Currency Exchange (MICEX) and the Russian Trading System (RTS). The ADRs of Norilsk Nickel shares are traded over-the-counter (OTC) in the United States, on the electronic International Order Book Unlisted section of the London Stock Exchange and on the Freiverkehr (OTC-section) of the Berlin Stock Exchange. Norilsk Nickel shares convert into ADRs at a ratio of 1:10.

MAIN ASSETS

- Polar Divison
Production Ni/Cu/PGM
- Kola MMC
Production Ni/Cu/PGM
- NN Harjavalta
Ni refining factory, capacity of 60
thousand tonnes per year
- Tati Nickel (85%)
Ni concentrate
- Nkomati Nickel (50%)
Ni concentrate and chrome ore
- Cawse, Black Swan and
Lake Johnston
Operations suspended
- Stillwater Mining Company (51.3%)
Largest PGM producer outside
of Russia & South Africa
- Distribution network
- Scientific research centers



